Consolidated Financial Statements and Report of Independent Certified Public Accountants

Grameen America, Inc.

December 31, 2019 and 2018

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors of Grameen America, Inc.:

We have audited the accompanying consolidated financial statements of Grameen America, Inc. (the "Organization"), which comprise the consolidated statements of financial position as of December 31, 2019 and 2018, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Grameen America, Inc. as of December 31, 2019 and 2018, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Sant Thornton LLP

New York, New York February 28, 2020

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

December 31, 2019 (in thousands of dollars)

ASSETS		2019	 2018
CURRENT ASSETS			
Cash and cash equivalents	\$	23,780	\$ 16,948
Cash held for disbursement card program		3,965	2,365
Contributions and grants receivable, current		6,099	3,318
Program loans receivable		108,269	79,299
Participation, net		(1,292)	-
Allowance for loan losses		(1,926)	 (1,412)
Program loans receivable, net		105,051	77,887
Prepaid expenses		365	335
Other current assets		620	 242
Total current assets		139,880	101,095
Contributions and grants receivable		5,534	1,937
Furniture, equipment and software, net		33	70
Other assets		355	 281
Total assets	\$	145,802	\$ 103,383
LIABILITIES			
CURRENT LIABILITIES			
Accounts payable, accrued expenses, and interest payable	\$	1,632	\$ 853
Senior debt, current		5,911	9,165
Subordinated debt, current		250	-
Other current liabilities		1,507	 297
Total current liabilities		9,300	10,315
Senior debt		42,497	27,834
Subordinated debt		25,400	19,150
Other long-term liabilities		111	
Total liabilities		77,308	 57,299
NET ASSETS			
Without donor restrictions		53,904	40,419
With donor restrictions	1	14,590	5,665
Total net assets		68,494	 46,084
Total liabilities and net assets	\$	145,802	\$ 103,383

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

Years ended December 31, 2019 and 2018 (in thousands of dollars)

	2019							2018					
	Without Donor Restrictions		With Donor Restrictions		Total		Without Donor Restrictions		With Donor Restrictions		1	Total	
Revenues													
Contributions	\$	199	\$	27,559	\$	27,758	\$	343	\$	10,823	\$	11,166	
Grant revenue		90		-		90		924		-		924	
Program interest income - loans		15,226		-		15,226		11,658		-		11,658	
Other income		496		-		496		323		-		323	
Net assets released from restrictions		19,109		(19,109)		-		11,723		(11,723)		-	
Total revenues		35,120		8,450		43,570		24,971		(900)		24,071	
In-kind revenues		2,784		475		3,259		2,991		-		2,991	
Total revenues		37,904		8,925		46,829		27,962		(900)		27,062	
Expenses													
Microlending program		19,386		-		19,386		15,113		-		15,113	
Supporting services		1,774		-		1,774		1,545		-		1,545	
In-kind expenses		3,259		-		3,259		2,991		-		2,991	
Total expenses		24,419		-	_	24,419		19,649		-	_	19,649	
Increase (decrease) in net assets		13,485		8,925		22,410		8,313		(900)		7,413	
NET ASSETS													
Beginning of the year		40,419		5,665		46,084		32,106		6,565		38,671	
End of year	\$	53,904	\$	14,590	\$	68,494	\$	40,419	\$	5,665	\$	46,084	

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended December 31, 2019 and 2018 (in thousands of dollars)

	2019	 2018
Operating activities		
Changes in net assets	\$ 22,410	\$ 7,413
Adjustments to reconcile change in net assets		
to net cash provided by operations:		
Provision for loan losses and portfolio adjustments, net	639	406
Depreciation expense	37	52
Contributed securities	(9,676)	(15)
Liquidation of contributed securities	9,676	15
Change in operating net assets:		
Increase (decrease) in contributions and grants receivable	(6,378)	123
Increase in accounts payable, accrued expenses,	. ,	
and interest payable	779	196
Increase in other assets and other liabilities	839	88
Net cash provided by operating activities	 18,326	 8,278
Investing activities		
Program-related loan disbursements	(342,979)	(261,046)
Program-related loan repayments	313,861	242,801
riogram-related loan repayments	 515,001	 242,001
Net cash used in investing activities	 (29,118)	 (18,245)
Financing activities		
Proceeds from notes payable	44,375	14,300
Repayments of notes payable	(26,466)	(6,466)
Loans participated, disbursements	2,902	-
Loans participated, repayments	(1,587)	-
Net cash provided by financing activities	19,224	 7,834
Net increase (decrease) in cash	8,432	(2,133)
Cash, cash equivalents and restricted cash		
Beginning of year	 19,313	 21,446
End of year	\$ 27,745	\$ 19,313
Supplemental disclosure of cash flow information		
Cash paid for interest	\$ 1,865	\$ 1,265

The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019 and 2018 (in thousands of dollars)

NOTE 1 - NATURE OF OPERATIONS

Grameen America, Inc. is the parent organization of the following wholly controlled entities: Grameen America Association, Inc., Grameen America (NY), Inc., GA Social Business Fund II, LLC, GA Fund Manager, LLC, and Grameen Puerto Rico, LLC (collectively referred to in the consolidated financial statements as the "Organization").

The Organization is a not-for-profit entity incorporated in December 2007 under the laws of the Commonwealth of Massachusetts. The mission of the Organization is to serve low income entrepreneurial women in the United States, in accordance with the Organization's model of micro lending initiated by professor Muhammad Yunus and the Grameen Bank of Bangladesh. The Organization's program includes the following key pillars:

- i. Access to capital through microloans
- ii. Asset building by encouraging or facilitating savings by borrowers
- iii. Credit building to help borrowers build or repair their credit history

As of December 31, 2019, the Organization operates through a network of 23 branches:

Northeast Region

- Jackson Heights, New York
- Gates Avenue, Brooklyn, New York
- Sunset Park, Brooklyn, New York
- Jamaica, New York
- Manhattan, New York
- Boston, Massachusetts
- Harlem, New York*
- Bronx, New York
- Union City, New Jersey
- Newark, New Jersey

West Region

- Boyle Heights, Los Angeles, California
- Pico Union, Los Angeles, California
- Long Beach, Los Angeles, California
- San Jose, California
- Fresno, California
- Oakland, California
- Austin, Texas
- Houston, Texas

Central and Southeast Region

- Indianapolis, Indiana
 - Omaha, Nebraska
- Miami, Florida
- San Juan, Puerto Rico
- Charlotte, North Carolina
- * The Harlem, New York Branch is operating as a research and development branch for the Organization as of December 31, 2019.

The Organization maintains its administrative offices in New York, NY.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The consolidated financial statements of the Organization have been prepared on the accrual basis of accounting, in conformity with generally accepted accounting principles in the United States of America ("GAAP").

Principles of Consolidation

The consolidated financial statements include the financial statements of the Organization, which includes its wholly-controlled entities, as described in Note 1. All intercompany balances and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates relate to recoverability of program loans receivable and the collectability of contributions and grants receivable. Actual results may differ from those estimates.

Income Tax Status

The Organization follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the consolidated financial statements if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The Organization is exempt from federal income tax under IRC section 501(c)(3), though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. The Organization has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated business income; to determine its filing and tax obligations in jurisdictions for which it was nexus; and to identify and evaluate other matters that may be considered tax positions. The Organization has determined that there are no material uncertain tax positions that require recognition or disclosure in the financial statements. In addition, The Organization has not recorded a provision for income taxes as it has no material tax liability from unrelated business income activities.

Cash and Cash Equivalents

Cash equivalents are highly liquid investments available on demand with original maturities of three months or less at the time of purchase.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

Cash Held for Disbursement Card Program

Cash held for disbursement card program represent amounts that are held in designated bank accounts pursuant to the Organization's Loan Disbursement Card Program (the "Disbursement Card Program"). The Disbursement Card Program is intended to provide borrowers with a safe and flexible loan disbursement channel, as opposed to traditional checks. The number of branches enrolled in the Loan Disbursement Card Program increased to 23 branches at December 31, 2019, up from 17 branches at December 31, 2018.

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported in the statements of financial position that sum to the same such totals shown in the statements of cash flows.

	 2019	 2018		
Cash and cash equivalents	\$ 23,780	\$ 16,948		
Cash held for disbursement card program	 3,965	 2,365		
Total cash, cash equivalents and restricted cash shown in the statements of cash flows	\$ 27,745	\$ 19,313		

Program Loans Receivable, Net

The Organization uses the allowance method to account for potentially uncollectible loans to program participants who are also called program members. Program participants are individuals who generally meet federal poverty guidelines, and who are given small loans to start or expand the individual's income generating business activity. Program members are charged simple interest on the declining balance of the loan. The Organization charges no other fees to join or remain in the program. Generally the terms of the loans are for six months, amortized weekly. The Organization's business depends on the creditworthiness of its participants and their ability to fulfill their obligations to the Organization and the other members of their borrowing group. The Organization maintains an allowance for loan losses that reflects management's judgment and estimation of losses inherent in the portfolio. The Organization reviews its allowance for loan losses for adequacy considering economic conditions and trends and credit quality indicators, including past write-off experience and level of past due loans. While the Organization has a 99% repayment rate on 2019 and 2018 loans, management has established, an allowance of 1.78% of gross program loans receivable for each year, respectively. This allowance is recorded within the consolidated statements of financial position as of December 31, 2019 and 2018.

The current lending program of the Organization is subject to applicable laws and regulations. Noncompliance with such laws and regulations could result in fines, penalties, and exclusion from such programs. The Organization is not aware of any noncompliance with applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that could have a material adverse effect on its consolidated financial statements.

Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to a concentration of credit risk consist of cash and program loans receivable. Cash is deposited with high-credit quality financial institutions which are insured by the Federal Deposit Insurance Corporation ("FDIC"), up to \$250. The account balances fluctuate during the year and can exceed this limit. The Organization monitors the financial stability of the banks and does not believe it is exposed to any significant credit risk on its cash. The Organization's program loans receivable are derived from micro loans provided to individuals. Concentrations of credit

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

risk with respect to loans receivable are limited because a large number of members make up the Organization's customer base. At December 31, 2019 and 2018, no single borrower represented more than 0.02% of the total program loans receivable balance. The Organization manages credit risk through credit limits and monitoring procedures. The Organization performs ongoing credit evaluations of its borrowers but does not require collateral to support the loans.

To the extent that the interest earned from the Organization's microloan portfolio is not sufficient to cover its operating expenses, the Organization will be dependent on contributions and grants for any funding deficit. The Organization believes that its relationships with its principal contributors are satisfactory and that it will be able to raise the funding required to adequately support their mission. For the years ended December 31, 2019 and 2018, the largest five donors accounted for approximately 78% and 61%, respectively, of contributions and grants revenues. These donors comprised 76% and 73%, respectively, of contributions and grants receivable as of December 31, 2019 and 2018.

Furniture, Equipment and Software

All furniture, equipment and software is recorded at cost. Additions and improvements in excess of \$5 are capitalized, while repairs are expensed in the year incurred. Depreciation is computed using the straight-line method over the assets' estimated useful lives, which are between 3 and 10 years.

Net Assets

<u>Without Donor Restrictions</u> – net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's policy is to designate donor gifts without restriction to the respective areas that the organization determines it is most needed to further the program.

<u>With Donor Restrictions</u> – net assets which include resources that have been limited by donor-imposed stipulations that either expire with the passage of time and/or can be fulfilled and removed by the actions of the Organization pursuant to those stipulations. As of December 31, 2019 and 2018, the Organization's net assets with donor restrictions are restricted either by time or certain strategic initiatives that the organization plans to undertake.

Revenues and Support

In accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 606, Revenue from Contracts with Customers ("ASC 606"), the Organization recognizes revenue when control of the promised goods or services are transferred in an amount that reflects the consideration the Organization expects to be entitled to in exchange for those goods or services. The standard outlines a five-step model whereby revenue is recognized as performance obligations within a contract are satisfied.

ASC 606 also requires new and expanded disclosures regarding revenue recognition to ensure an understanding as to the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The Organization recognizes contracts with customers, as goods or services transferred or provided in accordance with ASC 606.

The results of applying ASC 606 using the modified retrospective approach did not have a material impact on the consolidated statements of financial position, statement of activities and changes in net assets, statements of cash flows, business processes, controls or systems of the Organization. The Organization derives its revenue principally from program interest income on loans.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

The Organization recognizes revenue from contributions, grants and contracts in accordance with Accounting Standards Update (ASU) 2018-08, Not-For-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. Accordingly, the Organization evaluates whether a transfer of assets is (1) an exchange transaction in which a resource provider is receiving commensurate value in return for the resources transferred or (2) a contribution. If the transfer of assets is determined to be an exchange transaction, the Organization evaluates whether the contribution is conditional based upon whether the agreement includes both (1) one or more barriers that must be overcome before the Organization is entitled to the assets transferred and promised and (2) a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets.

Contributions, which include unconditional promises to give (pledges), are recognized as revenues in the period received or promised. Conditional contributions are recorded as revenue within the consolidated statements of activities and changes in net assets when the conditions have been met.

Revenues under grants, and similar agreements are recognized at the time expenditures are incurred or at the time of the distribution of eligible loans under exchange based transactions.

The Organization reports contributions in the net assets with donor restrictions class if they are received with donor stipulations as to their use. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, the net assets are released and reclassified to net assets without donor restrictions in the consolidated statements of activities and changes in net assets. Contributions of net assets with donor restrictions are initially reported in the net assets with donor restrictions net asset class, even if it is anticipated such restrictions will be met in the current reporting period.

Contributed Services and Goods

Contributed services are reported at fair value in the consolidated financial statements for voluntary donations of services when those services (1) create or enhance non-financial assets or (2) require specialized skills or services which would be typically purchased if not provided by donation.

The Organization generally pays for services requiring specific expertise. However, some individuals may volunteer their time and perform a variety of tasks that assist the Organization, as well as, serving on the Board of Directors. For the years ended December 31, 2019 and 2018, donated consulting, legal and other goods and services that meet the criteria for recognition in the consolidated financial statements amounted to \$2,779 and \$2,541, respectively, and donated salaries and benefits of \$480 and \$450 for the years ended December 31, 2019 and 2018, respectively, were reflected within in-kind revenues and in-kind expenses in the consolidated statements of activities and changes in net assets.

Recent Accounting Pronouncements

In February 2016, FASB issued ASU 2016-02, *Leases (Topic 842)*. Under the new guidance, lessees will be required to recognize the following for all leases (with the exception of leases with a term of twelve months or less) at the commencement date: (a) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis: and (b) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. Under the new guidance, lessor accounting is largely unchanged. The guidance requires a modified retrospective transition approach for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the consolidated financial statements. The modified retrospective approach would not require any transition accounting for leases that expire before the earliest comparative period presented. A full retrospective transition approach is not permitted. The guidance will be effective

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

for the Organization beginning in fiscal year 2021. Early adoption is permitted. The Organization is currently assessing the impact this will have on their consolidated financial statements.

In June 2016, FASB issued ASU 2016-13, *Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments,* which (1) significantly changes the impairment model for most financial assets that are measured at amortized cost and certain other instruments from an incurred loss model to an expected loss model, and (2) provides for recording credit losses on available for sale debt securities through an allowance account. The update requires credit losses on most financial assets measured at amortized cost and certain other instruments from an expected credit loss model. The update requires credit losses on most financial assets measured at amortized cost and certain other instruments to be measured using an expected credit loss model. The guidance will be effective for the Organization beginning in fiscal year 2021. Early adoption is permitted. The Organization is currently assessing the impact this will have on their consolidated financial statements.

NOTE 3 - LIQUIDITY AND AVAILABILITY

The Organization manages its liquidity position to meet expenditures, liabilities, and other obligations as they fall due. As such, the Organization targets minimum reserves to meet at least three-months of both operating expenses, as well as, microloan portfolio growth plus any additional cash reserves to meet lender financial covenants. Liquid resources are held in money market accounts until they are needed.

The Organization tracks two categories of available liquid resources: (1) operating expenditures and (2) microloan portfolio growth:

- *Operating expenditures*: those expenditures that are funded from interest earned on the microloan portfolio, with any deficit funded through grants and contributions.
- *Microloan portfolio growth*: those expenditures that are funded by a combination of (a) any operating surplus, (b) grant funding designated for this purpose, and (c) debt financing.

The liquid resources available for each of these categories within one year of the statement of financial position are as follows*:

	0	ailable for perating penditures	Pro	vailable for ogram Loan tfolio Growth	Total Liquid Resources		
Liquid resources available:							
Cash and cash equivalents	\$	8,780	\$	15,000	\$	23,780	
Cash held for disbursement card program		-		3,965		3,965	
Grants receivable		6,099		-		6,099	
Other current assets		620		-		620	
Total liquid resources available at December 31, 2019	\$	15,499	\$	18,965	\$	34,464	

* 100% of the organization's program loan portfolio (108.269M as of 12/31/19) is current as the tenor of all our microloans is 6 months.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

NOTE 4 - CONTRIBUTIONS AND GRANTS RECEIVABLE, NET

Contributions and grants receivable consisted of unconditional promises to give from foundations, institutions and individuals. The scheduled receivables under these commitments as of December 31, 2019 and 2018 are as follows:

	 2019	 2018	
Less than 1 year	\$ 6,099	\$ 3,418	
1-5 years, gross amount	5,703	1,910	
Less: Discount to present value	 (169)	 (73)	
Contributions and grants receivable, net	\$ 11,633	\$ 5,255	

NOTE 5 - PROGRAM LOANS RECEIVABLE

Program loans receivable consisted of the following at December 31, 2019 and 2018:

		201	19		
	 ortheast Region	 entral and least Region		West Region	 tal Grameen merica, Inc. Portfolio
Program loans receivable:					
Čurrent	\$ 62,724	\$ 20,217	\$	25,050	\$ 107,991
8-30 days past due	20	13		93	126
> 30 days past due	68	42		42	152
Total portfolio loans receivable	 62,812	 20,272		25,185	 108,269
Participated loans, net	(104)	-		(1,188)	(1,292)
Allowance for loan losses	 (1,072)	 (369)		(485)	 (1,926)
Program loans receivable, net	\$ 61,636	\$ 19,903	\$	23,512	\$ 105,051

	2018												
		ortheast Region		ntral and east Region		West Region	An	al Grameen nerica, Inc. Portfolio					
Program loans receivable:													
Current	\$	48,723	\$	14,678	\$	15,693	\$	79,094					
8-30 days past due		3		2		6		11					
> 30 days past due		65		90		39		194					
Total portfolio loans receivable		48,791		14,770		15,738		79,299					
Allowance for loan losses		(814)		(316)		(282)		(1,412)					
Program loans receivable, net	\$	47,977	\$	14,454	\$	15,456	\$	77,887					

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

Allowance for loan losses consisted of the following at December 31, 2019 and 2018:

	2	2018		
Balance, beginning of year Provision for loan losses Portfolio charge-offs & write downs	\$	1,412 662 (148)	\$	1,088 406 (82)
Balance, end of year	\$	1,926	\$	1,412
Provision for loan losses Provision for loan losses, loans participated	\$	662 (23)	\$	406 -
Provision for loan losses, net	\$	639	\$	406

NOTE 6 - FURNITURE, EQUIPMENT AND SOFTWARE, NET

Furniture, equipment and software consisted of the following at December 31, 2019 and 2018:

	2	2018		
Furniture	\$	23	\$	23
Equipment		162		162
Software and other		147		147
Less: accumulated depreciation		(299)		(262)
Furniture and equipment, net	\$	33	\$	70

NOTE 7 - DEBT BORROWINGS

Debt borrowings at December 31, 2019 and 2018 consisted of fixed-rate loans from foundations and institutions with various interest rates, with a weighted average cost of capital of 3.07%, and due in varying amounts through 2029. The agreements contain financial covenants whereby the Organization is required to maintain specific financial ratios (e.g., current ratio, net asset, capital, liquidity), and other requirements such as maintaining net income at break-even and to maintain a certain level of allowance for loan-losses. The Organization is also required to submit annual audited financial statements within 120 days of the end of fiscal year. At December 31, 2019 and 2018, the Organization was in compliance with all financial covenants.

The scheduled principal repayments under these debt borrowings as of December 31, 2019 are as follows:

		Year of Maturity											
	2020		2021			2022 2023			2024		25 and Later	 Total	
Senior debt Subordinated debt	\$	5,911 250	\$	19,995 750	\$	16,002 11,150	\$	2,750 -	\$	3,750 6,000	\$	- 7,500	\$ 48,408 25,650
Total debt	\$	6,161	\$	20,745	\$	27,152	\$	2,750	\$	9,750	\$	7,500	\$ 74,058

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

NOTE 8 - COMMITMENTS AND CONTINGENCIES

The Organization leases office space in New York, Omaha, Indianapolis, Charlotte, San Francisco, Oakland, Los Angeles, San Juan, San Jose, Boston, Austin, Houston, Long Beach, Newark, Miami, and Union City. These leases expire over periods ranging from May 2020 through June 2028. The remaining minimum payment obligations under these leases are as follows:

2020	\$ 977
2021	414
2022	204
2023	126
2024	86
2025 and later	213
	\$ 2,020

Total rent expense for the years ended December 31, 2019 and 2018 is \$1,024 and \$971, respectively.

NOTE 9 - FUNCTIONAL ALLOCATION OF EXPENSES

Expenses are presented on a functional basis in the consolidated statements of activities and changes in net assets. Accordingly, certain costs have been allocated for the programs and supporting services benefited based on an internal time study that is reaffirmed annually by the respective department heads.

	December 31, 2019						
	Program Services		Support Services		Total Expenses		
Salaries and benefits Professional fees Office expense Rent and utilities Grants to other organizations Other expense Bad debt expense Interest expense Travel License and insurance expense Advertising and events	\$	10,505 1,290 322 1,131 2,055 620 709 1,919 621 130 84	\$	650 934 18 91 - 8 - 38 22 13	\$	11,155 2,224 340 1,222 2,055 628 709 1,919 659 152 97	
Total expenses	\$	19,386	\$	1,774	\$	21,160	
In-Kind services In-Kind goods		2,712 475	<u> </u>	72		2,784 475	
Total In-Kind	\$	3,187	\$	72	\$	3,259	
Total expenses including In-Kind	\$	22,573	\$	1,846	\$	24,419	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

	December 31, 2018							
	Program Services		Support Services		Total Expenses			
Salaries and benefits Professional fees Office expense Rent and utilities Other expense Bad debt expense Interest expense Travel License and insurance expense	\$	9,785 916 483 1,059 293 415 1,443 467 140	\$	1,074 246 52 88 15 - 41 19	\$	10,859 1,162 535 1,147 308 415 1,443 508 159		
Advertising and events		112		10		122		
Total expenses	\$	15,113	\$	1,545	\$	16,658		
In-Kind services		2,924		68		2,991		
Total expenses including In-Kind	\$	18,512	\$	1,613	\$	20,124		

NOTE 10 - RETIREMENT PLAN

The Organization offers the opportunity to participate in a retirement program to all eligible staff members through a 401(k) tax deferred savings plan. Staff are automatically enrolled at a 1% contribution rate once participation in the plan is initiated. The Organization contributes a 50% match up to 6% of each staff member's eligible compensation. Each staff member's contributions and earnings as part of this plan are vested at 100%, with contributions by the Organization following a vesting schedule where employees are fully vested after four years of service. The Organization's matching contributions under the plan totaled \$125 and \$118 for the years ended December 31, 2019 and 2018, respectively.

NOTE 11 - RELATED PARTY TRANSACTIONS

The Organization received contributions from its Board members and organizations affiliated with its Board members. For the years ended December 31, 2019 and 2018, such contributions totaled approximately \$12,799 and \$1,060, respectively. Further, the Organization made a grant to Grameen PrimaCare in the amount of \$2,055 for the year ended December 31, 2019. Grameen PrimaCare is a related party of the Organization that rents space from the Organization at its New York, New York offices and from which the Organization rents space at Grameen PrimaCare's Jackson Heights, New York offices.

NOTE 12 – PARTICIPATED LOANS

During 2019 The Organization entered an agreement with East West Bank to sell loan participations on a portion of loans in certain geographic areas as designated by East West Bank. This transaction represented a true sale of the participated portions and the Organization still preforms all servicing required on the loans. Loan participations sold are excluded from the Program loans receivable, net, on the statements of financial position, and the total outstanding participated amount at December 31, 2019, net of provision totaled \$1,292.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2019 and 2018 (in thousands of dollars)

NOTE 13 - SUBSEQUENT EVENTS

The Organization has evaluated, for potential recognition and disclosure, events subsequent to the consolidated statement of financial position date of December 31, 2019 through February 28, 2020 the date the consolidated financial statements were available to be issued.

The Organization is not aware of any subsequent events that would require recognition or disclosure in the consolidated financial statements.