# Form **990**

## **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Α	For the 2	2013 cale	ndar year, or tax year beginning, 2013, and ending			, 20				
В	Check if a	pplicable:	C Name of organization Grameen America, Inc		D Employ	er identification number				
	Address cl	hange	Doing Business As			20-8497991				
	Name cha	-	Number and street (or P.O. box if mail is not delivered to street address) Room/suit	te	E Telepho	ne number				
$\overline{\Box}$	Initial retur	940 705 4054								
Ħ.	Terminated	Of the state of TD activities and TD activities and the state of the s								
		ded return New York, NY 10036 Gross receipts \$ \$14,652,824								
$\exists$	Application		F Name and address of principal officer:	H(a) is this a o	nuo retum for	subordinates? Yes Vo				
_	присин	ii policijig	Andrea Jung, 1460 Broadway, 8th Floor, New York, NY 10036			s included? Yes No				
	Tax-exem	nt étatue:	√ 501(c)(3)   □ 501(c) ( )   √ (insert no.)  □ 4947(a)(1) or  □ 527			a list. (see instructions)				
<u>'</u> J	Website:		w.grameenamerica.org	H(c) Group	exemption	number ►				
K			✓ Corporation       Trust       Association       Other ▶       L Year of formation			of legal domicile: MA				
	art I	Summ				<u> </u>				
			escribe the organization's mission or most significant activities: Grame	en America is	dedicate	d to helping women who				
ot>			verty build small businesses to create better lives for their families. We offer micro							
Activities & Governance					9 41.0 049					
Ë			ties and fight poverty in the United States. is box $ ightharpoonup \Box$ if the organization discontinued its operations or disposed $c$	f more than	25% of	ite not secote				
Š					3	10				
Ğ			ar raining manners at the garanting and you			7				
eg gr			of independent voting members of the governing body (Part VI, line 1b)			149				
ij	I .				5	<del></del>				
흫			mber of volunteers (estimate if necessary)		6	4				
ĕ	1		elated business revenue from Part VIII, column (C), line 12		7a	\$24,000				
	<u> b ۱</u>	Vet unre	lated business taxable income from Form 990-T, line 34		7b	\$0				
				Prior Ye		Current Year				
ψ.			tions and grants (Part VIII, line 1h)		1,619,285					
듵			service revenue (Part VIII, line 2g)	<u> </u>	1,310,740					
Revenue			ent income (Part VIII, column (A), lines 3, 4, and 7d)	\$27,918						
_			venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		\$0	<del> </del>				
			enue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	\$t	957,943	<del></del>				
	13 (	Grants a	nd similar amounts paid (Part IX, column (A), lines 1–3)		\$0					
	14 E	3enefits	paid to or for members (Part IX, column (A), line 4)		\$0					
ý,	15 8	Salaries,	other compensation, employee benefits (Part IX, column (A), lines 5-10)	\$	3,645,081	\$5,651,855				
Expenses	16a F	Profession	onal fundraising fees (Part IX, column (A), line 11e)		\$0					
9	b 1	Total fun	draising expenses (Part IX, column (D), line 25) > \$372,831							
Ð			penses (Part IX, column (A), lines 11a-11d, 11f-24e)	\$	1,463,565	\$2,126,711				
			penses. Add lines 13-17 (must equal Part IX, column (A), line 25)	\$:	5,108,646	\$7,778,565				
			less expenses. Subtract line 18 from line 12		\$849,247	\$6,874,259				
> 4				Beginning of Cu	ırrent Year	End of Year				
Assets or	20 1	Total ass	sets (Part X, line 16)	\$2	7,163,012	\$40,470,068				
\$ £	21 7		pilities (Part X, line 26)	\$	7,509,924	\$13,257,087				
Ž	22 1	Net asse	its or fund balances. Subtract line 21 from line 20	\$15	9,653,088	\$27,212,982				
Р	art II		ture Block							
Ur	der penalti	ies of perio	ry, I declare that I have examined this return, including accompanying schedules and states	nents, and to t	he best of	my knowledge and belief, it is				
tru	e, correct,	and comp	lete. Declaration of preparer (other than officer) is based on all information of which preparer	has any know	ledge.					
	ì	<b>\</b>	Condella and		11 11	+ 14				
Sig	jn	Sign	nature of officer	Da	nte	. 1				
	re	ĹΔ	NDREA JUNG PRESIDENT & CEO		11/14	1)14				
			e or print name and title		•					
D-		Print/Ty	pe preparer's name Preparer's signature Da	te	Check	PTIN				
	ıid	. [			self-em					
	eparer	J	name >	Fire	n's EIN ▶	· ·				
U	se Only		address •		one no:	· · · · · · · · · · · · · · · · · · ·				
Με	v the IRS		s this return with the preparer shown above? (see instructions)		1 1	Yes 🗌 No				

Page 2
🗸
s. We offer
Yes 🗹 No
Yes ☑ No
measured by ons to others,
ons to others,
73,597 )
)
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)
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Part			vice Accomplishments		· (II	
1		it Schedule O contain the the organization's i		any line in this Pan	<u>: III </u>	
•				y build small businesse	s to create better lives for thei	r families. We offer
			sform communities and fight			
2	Did the erec	nization undortaka anu	e oignificant program cons	ioes during the year	which were not listed on t	he .
2			. ,			Yes 🗹 No
	If "Yes," des	cribe these new servic	es on Schedule O.			<del></del>
3	Did the org	anization cease cond	ucting, or make significa	ant changes in how	v it conducts, any progra	
	services? .					· ☐ Yes ☑ No
		cribe these changes of				
4	Describe the	e organization's progra	m service accomplishme	nts for each of its the	nree largest program service he amount of grants and a	ces, as measured by
			any, for each program se		ne amount or grants and t	
	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		<b>,</b> ,			
4a	(Code:	) (Expenses \$	\$6,468,026 including gr	rants of \$	) (Revenue \$	\$2,173,597 )
		e O, Statement 1			,,,,,	
			~~~~~~~~~~~			
	~~~~~~~~~					
		•				
		##************************************				
				va.++		
	*				<u> </u>	
4b	(Code:	) (Expenses \$	including g	rants of \$	) (Revenue \$	)
		*******************************	****			
		~*************************************			*****************	
		***************************************				
					*****	***************************************
						***************************************
					*****	
					\(\text{O}\)	
4c	(Code:	) (Expenses \$	including g	rants of \$	) (Revenue \$	)
					*****	
	***************************************					
			*****			
	*****				****	
	****			****		
			***************************************			
4d	Other progr	am services (Describe	in Schedule O.)			
74	(Expenses		ling grants of \$	) (Revenue \$	)	
4e	<del></del>	m service expenses	00 400 000			

art	Checklist of Required Schedules	—	34 . I	
1	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes ✓	No
2 3	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?  Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		<u>√</u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<b>✓</b>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	ļ	✓
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<b>✓</b>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		✓_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		<b>/</b>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.	u fi	12.	
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	1	<del> </del>
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		✓_
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	✓	
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e		1
f	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u> </u>
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		<b>✓</b>
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b 13	✓	<b>✓</b>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	14a		<del>-</del>
14 a b	6 course the 640,000 from prostrongling	14b	_	,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<b>√</b>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19		1
20 a		20a		<b>✓</b>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b	000	
	<del> </del>	For	n 990	(2013)

art I	Checklist of Required Schedules (continued)		V 1	Na.
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Yes	No
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<b>✓</b>
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<b>✓</b>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.	23_	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		<b>✓</b>
C	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		<b>✓</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		✓
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		<b>/</b>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	į.	u da	ur,
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  Schedule L, Part IV	28a 28b		<b>√</b>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	29 30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	1	"
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	1	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b	1	1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	1	
		E-a-	gar	1/2012

Form **990** (2013)

art				
	Check if Schedule O contains a response or note to any line in this Part V	• •		
	1 1 -	in a marking	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   7			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Lab 0		1.	
C	Did the organization comply with backup withholding rules for reportable payments to vendors and		10.7	
	reportable gaming (gambling) winnings to prize winners?	1c		<u> </u>
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 149	14	12	
b	if at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	<b>√</b>	
•	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2111		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Fise Latin X.L:	Print's same
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b	1	<del> </del>
b	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		_	<del> </del>
<del>4a</del>	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			}
		4a		1
	account)?	44	1400B	T VY
b	If "Yes," enter the name of the foreign country:	100	瞳質	194
	See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		精的 "	1000
5a	Was the organization a party to a prohibited fax shelter transaction at any time during the tax year?	5a		<b>  √</b>
þ	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	<u> </u>	✓
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		igspace
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		Į .	1
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		<b>✓</b>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	1		in Vin
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a		1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	_	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	1		1
·	required to file Form 8282?	7c		1
	•		564	
d	Il 169' lifetogre the lightbel of Louis 6595 flies spring the Your	7e	12 hz . 4º	1
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f	<del>                                     </del>	17
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.		<del> </del>	+
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	├	+-
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	57.766	<b>200</b> 0000
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	11.0	, Va	<b>W</b> hit
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	300		AME.
	organization, have excess business holdings at any time during the year?	8		2 5 12 2 12
9	Sponsoring organizations maintaining donor advised funds.		T. F	1 2.4
а	Did the organization make any taxable distributions under section 4966?	9a	<u> </u>	₩
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	a salem market	30000
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]			
11	Section 501(c)(12) organizations. Enter:			11
a	Gross income from members or shareholders		ji *	3.5
ь	Gross income from other sources (Do not net amounts due or paid to other sources	7	1	
_	against amounts due or received from them.)			TT.
100	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		1
12a b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1	3,3	TO BE
			3.0	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	<u></u>	Septemb (1988)
а	Is the organization licensed to issue qualified health plans in more than one state?	100		1
	Note. See the instructions for additional information the organization must report on Schedule O.	<b>M</b>	A	laa
b	Enter the amount of reserves the organization is required to maintain by the states in which	177		
	the organization is needed to look of quantities from the first of the	ٿاا }-		1
C	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	148	<del></del>	✓
b	and the state of t	14b	ل	_لـــ

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S Check if Schedule O contains a response or note to any line in this Part VI	ee ins	tructi	ons.
Secti	on A. Governing Body and Management		V	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	<b>4</b>	Yes	
b 2	Enter the number of voting members included in line 1a, above, who are independent .    Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2 2	7	i (id
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .	3		<b>✓</b>
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		✓_
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		<b>√</b>
6	Did the organization have members or stockholders?	6		<b>✓</b>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		✓
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		✓
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a 8b	<del></del> -	
þ	Each committee with authority to act on behalf of the governing body?  Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at	OD	<b>V</b>	<del></del> -
9	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		✓
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Rever	ue Co	ode.)	1
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a	<b>✓</b>	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	1	
b 12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	<u>√</u> √	en pa
b b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12b	<b>▼</b>	
13	describe in Schedule O how this was done	13	<b>√</b>	
14 15	Did the organization have a written document retention and destruction policy?			
а	The organization's CEO, Executive Director, or top management official	15a	<b>/</b>	<del>-</del>
b	Other officers or key employees of the organization	15b	<b>√</b> 5.247°2"	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure	1.77		4-
17	List the states with which a copy of this Form 990 is required to be filed ► MA, NY, NE, CA, IN, NC, Puerto Ricc	)		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Sectio available for public inspection. Indicate how you made these available. Check all that apply.	n 501(	c)(3)s	only)
19	Own website Another's website Upon request Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of in financial statements available to the public during the tax year.			y, and
20	State the name, physical address, and telephone number of the person who possesses the books and records organization; Andrea June 1460 Broadway, 8th Floor, New York, NY 10036 (212)735-4051	ou rije	,	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization n	or any relate	d org	aniz	atic	n c	ompe	nsa	ated any curren	t officer, director	, or trustee.
				(0	C)					
(A)	(B)	1 at	_4 _6		ition	- 41		(D)	(E)	(F)
Name and Title	Average					s than o is both		Reportable	Reportable	Estimated
	hours per	office				or/trust		compensation	compensation from related	amount of other
	week (list any hours for	유	sul	Q.	Ke	em Hig	Ş,	the	organizations	compensation
	related	Individual trustee or director	Institutional trustee	Officer	Key employee	Pley Pley	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations below dotted	호르	iona		흥	8 8	'	(44-5) 10àa-MigC)		and related
	li⊓ <del>e</del> )	rust	tra		8	np				organizations
		8	stee			Highest compensated employee				
	-	ļ		<u> </u>	<del>  -</del>	8	-			<del></del>
(1) Vidar J. Jorgensen										
President & Treasurer	10	1	ļ	1	l		1		j	
(2) Professor Muhammad Yunus					Γ	<u> </u>				
Director	5	1				ļ		I		
(3) Professor H.I. Latifee				Τ		<u> </u>		1		
Director	5	✓								
(4) John F. Megrue								1		
Director	0.5	✓	Ì							
(5) Michael D. Granoff							Π			
Director	0.5	✓				L		<u> </u>		
(6) Ray Dalio								1		
Director	0.5	✓				<u> </u>	<u> </u>			
(7) Sila Calderon						İ				
Director	0.5	1	ļ		_	<u> </u>				
(8) Mahmoud Mamdani							ŀ			
Director	0.5	✓		Ь.	_		<u> </u>			
(9) Hope Knight										
Director	0.5	<b>✓</b>	1_	ļ	<u> </u>		<u> </u>			
(10) Antonia Hernandez		.]						1		
Director	0.5	<b>/</b>			L	<u> </u>	╙		<del> </del>	<u> </u>
(11) Stephen A. Vogel	<i></i>					İ				
Chief Executive Officer & Secretary	40	ļ		✓	<u> </u>	ļ	╙	\$299,483		\$1,252
(12) H. A. Shah Newaz				١.						
Chief Executive Officer, Operations	40	ļ	-	<b>!</b> ✓	<u> </u>		╙	\$99,811		\$8,128
(13) Katherine Rosenberg			1		j					A
Executive Vice President	40	<del>                                     </del>	┺	1	igspace	<del> </del>	╄	\$127,979	' <u> </u>	\$4,970
(14) Howard Axel		.]		١.			-	1		
Senior Vice President	40			<b>√</b>		<u> </u>		\$103,546	i <u> </u>	\$4,801

1b Sub-total	Part	VII Section A. Officers, Directors, Trust	tees, Key E	mploy	yees			lighes	st C	ompensated E	mployees (c	continued	<u> </u>
Nemeral title  Nemera						•	•					ļ	
Total from continuation sheets to Part VII, Section A   Sequence of the sequ		(A)	(B)	(don	at ch			than c	one	1		1	· ·
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15    16    17    18    19    19    220   221   223   223   224   225   226   227   228   229   230   241   252   262   27    282   283   284   285			below dotted	3 =	mai		ğ	603		ľ.			
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155   117   118   119				*	8			sate					
117)  118)  119)  120)  121)  122)  123)  124)  125)  126 Sub-total	(4 F)		<del> </del>		-			_				<del></del>	<del></del>
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17)   19)   19   19   19   19   19   19	(4.6)		<u> </u>	-	<u> </u>	-	╁─						<del>_</del>
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222   223   224   225	(19)								ĺ				
(21)  (22)  (23)  (24)  (25)  1b Sub-total .	Jana Jana		1										
(21)  (22)  (23)  (24)  (25)  1b Sub-total .	(20)												
(22)  (23)  (24)  (25)  1b Sub-total					<u> </u>				<u> </u>		ļ		
(22)  (23)  (24)  (25)  1b Sub-total	(21)		]										
(24)    25    1b Sub-total			<u> </u>		<u> </u>		<u> </u>		<u> </u>		ļ <u> </u>		
(24)    25    1b Sub-total	(22)				1		Ì						
25    Sub-total			<b></b>	<u> </u>	<u> </u>	<u> </u>	_		↓_				
25    Sub-total	(23)			.		ļ		1				ļ	
Sub-total   Sub-			ļ	ļ	<b>.</b>			-	_	<del> </del> -			
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Total from continuation sheets to Part VII, Section A  Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  Total number of independent contractors (including but not limited to those listed above) who	(25)												
Total from continuation sheets to Part VII, Section A  Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  Total number of independent contractors (including but not limited to those listed above) who	46	Cub total		l	J	ļ	L	<u> </u>	┢	\$630,819	1		\$19,151
Total (add lines 1b and 1c).    Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual											+		\$0
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 3  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  Description of services  Compensation  Total number of independent contractors (including but not limited to those listed above) who									•			-	\$19,151
a Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		Total number of individuals (including by	t not limite	d to t	1000	a lie	teri	ahovi	e) v			00.000	
Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Section B. Independent Contractors  Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  Description of services  Compensation  Total number of independent contractors (including but not limited to those listed above) who	2				1030	5 113	LOG	abov	o, .	1110 10001104 111		,	-
employee on line 1a? If "Yes," complete Schedule J for such individual  4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Section B. Independent Contractors  1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  (B)  Description of services  Compensation  Compensation													Yes No
employee on line 1a? If "Yes," complete Schedule J for such individual  4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Section B. Independent Contractors  1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  Name and business address  (B)  Description of services  Compensation  Compensation	3	Did the organization list any former o	fficer, direc	ctor, c	or ti	rust	ee,	key :	em	ployee, or high	hest compe	nsated	
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	_	employee on line 1a? If "Yes," complete	Schedule J	l for s	uch	ina	livid	ual					
organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	For any individual listed on line 1a, is the	e sum of re	porta	ble	cor	npe	nsatio	on a	and other comp	pensation fr	om the	
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for services rendered to the organization? If "Yes," complete Schedule J for such person		individual											4 1
for services rendered to the organization? If "Yes," complete Schedule J for such person	5	Did any person listed on line 1a receive	or accrue c	ompe	ensa	tior	ı fro	m an	y ur	nrelated organi	zation or inc	dividual	
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  (B)  (C)  Compensation  Compensation  Total number of independent contractors (including but not limited to those listed above) who		for services rendered to the organization	? If "Yes,"	comp	iete	Sc	hed	ule J	for	such person			5 √
compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  (B)  (C)  Compensation  Compensation  Total number of independent contractors (including but not limited to those listed above) who	Section	on B. Independent Contractors											
year.  (A) Name and business address  Description of services  Compensation  2 Total number of independent contractors (including but not limited to those listed above) who	1	Complete this table for your five highest	compensa	ted in	dep	enc	lent	conti	ract	tors that receiv	ed more tha	an \$100,0	000 of
(A) Name and business address  (B) Description of services  (C) Compensation  2 Total number of independent contractors (including but not limited to those listed above) who		compensation from the organization. Re	port compe	ensati	on f	or t	he d	calend	dar	year ending wi	th or within	the orga	inization's tax
Name and business address  Description of services  Compensation  2 Total number of independent contractors (including but not limited to those listed above) who		year.	_						_				
2 Total number of independent contractors (including but not limited to those listed above) who			droge						1		services	c	(C) ompensation
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0		Name and dusiness ad	UI 035				_		+			<u> </u>	
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0													
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0		-							+-				<del></del> .
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0									+			<del> </del>	
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0									+	<del></del>			
received more than \$100,000 of compensation from the organization ▶ 0		Total number of independent contract	ors (includi	na h	ut r	not	[jmi	ted †	<u>↓</u>	hose listed ab	ove) who		
	-	received more than \$100,000 of comper	sation from	the c	orga	niza	ation	ı 🕨			•		

Part	VIII	Statement of Reve Check if Schedule O		onse or note to	any line in this	Part VIII		
		The second secon	District Control		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Grants	1a b		1b	Fine MATE				
Contributions, Giffs, Grants and Other Similar Amounts	c d e f	Fundraising events . Related organizations Government grants (con All other contributions, gi	tributions) 1e	\$467,749				
Contributions, and Other Sim	g	and similar amounts not inc Noncash contributions includ <b>Total.</b> Add lines 1a-1:	studed above 1f led in lines 1a-1f: \$	\$11,972,221	\$12,439,970			
	2a	Interest Income on Micro		Business Code	\$2,166,298	\$2,166,298		
Program Service Revenue	c d	•						
Progran	e f g	All other program sen Total. Add lines 2a-2 Investment income	f <u>.</u>		\$2,166,298			
	4	and other similar amo	ounts) t of tax-exempt bo	🕨	\$22,556	\$7,298		\$15,258
	5 6a b	Royalties	(i) Real	(ii) Personal				
	c d 7a	Rental income or (loss) Net rental income or ( Gross amount from sales of assets other than inventory		<b>&gt;</b> (ii) Other				
	b	Less: cost or other basis and sales expenses				States	(日本) (日本) (日本) (日本) (日本) (日本) (日本) (日本)	
<u>Φ</u>	d	Gain or (loss) .  Net gain or (loss) .  Gross income from fu		<u>Þ</u>	The state of the s			
Other Revenu	8a	events (not including \$ of contributions reported						
Othe	b c 9a	Less: direct expenses Net income or (loss) f Gross income from ga	s b	events . >				
	b c 10a	Less: direct expenses Net income or (loss) f Gross sales of in returns and allowance	rom gaming activition retrieves [	vities ▶				
	b c	Less: cost of goods s Net income or (loss) f Miscellaneous F	old b	entory ► Business Code				
	11a b c	Services for Unrelated I	Nonprofit		\$24,000	The state of the s	\$24,000	
	d e	All other revenue  Total, Add lines 11a-		🟲	\$24,000 \$14,652,824	4 / 1 / 1 · · · · · · · · · · · · · · · · ·	\$24,000	**************************************

Part IX Statement of Functional Expenses

Section	n 501(c)(3) and 501(c)(4) organizations must con				
	Check if Schedule O contains a respon	se or note to any lir	ne in this Part IX $$ .		<u>.</u> . <u></u>
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(8) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21			Maria de la companio del companio de la companio de la companio della companio de	
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
<b>4</b> 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	\$630,819	\$444,966	\$92,926	\$92,926
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 8	Other salaries and wages	\$4,237,879	\$3,828,304	\$204,787	\$204,787
9	Other employee benefits	\$374,262	\$328,608	\$22,827	
10	Payroll taxes	\$408,895	\$364,877	\$22,009	\$22,009
11	Fees for services (non-employees):				
а	Management		****	007.000	
b	Legal	\$105,978		\$37,092	<u> </u>
C	Accounting	\$92,850	\$60,353	\$32,497	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17 Investment management fees	<del>-</del>	- The second second second second second second second second second second second second second second second	The state of the s	
f g	Other, (If line 11g amount exceeds 10% of line 25, column			· <del>-</del>	-
9	(A) amount, list line 11g expenses on Schedule O.)	\$284,179		\$284,179	
12	Advertising and promotion	\$47,011		· · · ·	\$13,067
13	Office expenses	\$461,220		\$66,417	
14	Information technology	\$165,428		\$29,876	
15	Royalties				
16	Occupancy	\$255,742	\$255,742		
17	Travel	\$347,637	\$319,785	\$13,926	\$13,926
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	-	- "		
19	Conferences, conventions, and meetings .	\$9,462	\$6,175		\$3,287
20	interest	\$116,520		\$116,520	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	\$12,623		\$6,771	
23	Insurance	\$27,248	\$19,368	\$7,880	
24	Other expenses, Itemize expenses not covered			19 . P	
	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column			ASSESSMENT TO A	A A SHEET
	(A) amount, list line 24e expenses on Schedule O.)	Ledinery variable			
а	Bad Debt Expense	\$190,812	\$190,812		
b	License Expense	\$10,000			
c	200100 2300100				
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	\$7,778,566	\$6,468,026	\$937,709	\$372,831
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   □ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year \$9,906,132 \$6,216,902 1 2 2 \$10,108,615 \$9,548,492 3 3 \$2,327 \$169,501 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 5 \$0 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary \$0 \$0 6 Assets \$0 \$0 7 \$0 \$0 8 \$47,765 \$0 9 Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a \$175,873 \$120,650 \$9,720 10c Less: accumulated depreciation . . . . 10b \$55,223 b \$0 11 \$0 Investments—publicly traded securities . . . . 11 \$0 \$0 12 Investments - other securities. See Part IV, line 11 12 \$19,819,187 \$11,108,547 13 Investments—program-related. See Part IV, line 11 . . . 13 \$0 \$0 14 14 \$277,024 \$298,219 15 15 \$27,163,012 16 \$40,470,068 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 \$541,919 \$324,435 17 17 18 \$0 \$0 18 \$0 \$0 19 19 \$0 20 \$0 20 \$0 \$0 21 21 Escrew or custodial account liability. Complete Part IV of Schedule D. 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . \$0 22 \$0 \$0 \$0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 \$12,715,167 Unsecured notes and loans payable to unrelated third parties . . . \$7,185,489 24 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X \$0 \$0 25 \$13,257,087 \$7,509,924 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here ▶ Balances complete lines 27 through 29, and lines 33 and 34. \$7,034,504 27 \$13,908,761 27 \$12,618,584 28 \$13,304,221 28 Fund 1 \$0 29 29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. 5 \$0 30 \$0 30 Assets \$0 Paid-in or capital surplus, or land, building, or equipment fund . . . \$0 31 31 \$0 \$0 32 Retained earnings, endowment, accumulated income, or other funds. 32 Net \$19,653,088 33 \$27,212,982 33 \$40,470,068 \$27,163,012 **34** 34 Total liabilities and net assets/fund balances . . . . Form 990 (2013)

Page	12
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Part	XI Reconciliation of Net Assets		
	Check if Schedule O contains a response or note to any line in this Part XI		<u> </u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1	\$14,652,824
2	Total expenses (must equal Part IX, column (A), line 25)	2	\$7,778,565
3	Revenue less expenses. Subtract line 2 from line 1	3	\$6,874,259
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	\$19,653,088
5	Net unrealized gains (losses) on investments	5	\$0
6	Donated services and use of facilities	6	\$0
7	Investment expenses	7	
8	Prior period adjustments	8	\$0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	\$685,635
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line		
	33, column (B))	10	\$27,212,982
Part	XII Financial Statements and Reporting		
	Check if Schedule O contains a response or note to any line in this Part XII	· · ·	<u> </u>
			Yes No
1	Accounting method used to prepare the Form 990:  Cash Accrual Other		TO THE STATE OF TH
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plain in	
	Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a ✓_
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled or	
	reviewed on a separate basis, consolidated basis, or both:		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		2 P 50
þ	Were the organization's financial statements audited by an independent accountant?		2b   √
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed on a	#34 - 1
	separate basis, consolidated basis, or both:		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for o	versight	
	of the audit, review, or compilation of its financial statements and selection of an independent according		2c √
	If the organization changed either its oversight process or selection process during the tax year, ex	xplain in	
	Schedule O.	ea/- *	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	Torth in	
	the Single Audit Act and OMB Circular A-133?		3a ✓
þ	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo tne	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	iudits.	3b
			Form <b>990</b> (2013)

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	of the organization						E	mployer idi	20-849		Г	
Par	een America, Inc	or Public Char	ity Status (All orga	nizations	must c	omplete	this parl	) See in				
			tion because it is: (Fo						1011 40110	1,01		
1	A church con	ention of church	nes, or association of	churches	describe	ed in <b>sec</b>	tion 170(l	5)(1)(À)(i)				
2			170(b)(1)(A)(ii). (Attac				,	-71 -71				
3			spital service organiza			section 1	70(b)(1)(/	A)(iii).				
4	☐ A medical rese	arch organizatio	n operated in conjunc	ction with	a hospit	al descrit	ed in <b>sec</b>	tion 170	(b)(1)(A)(	iii). En	ter the	
•		e, city, and state										
5	An organization section 170(b)	n operated for t	he benefit of a collect plete Part II.)	ge or univ	ersity ov	wned or	operated	by a gov	ernment	al unit	describ	oed in
6 7	An organization	n that normally	nment or governmenta receives a substantia (A)(vi). (Complete Par	I part of i	scribed ir its suppo	n <b>section</b> ort from a	<b>170(b)(1)</b> governm	(A)(v). nental un	it or from	ithe g	eneral <sub>l</sub>	public
8			n section 170(b)(1)(A)									
9	receipts from support from acquired by th	activities related gross investme e organization a	receives: (1) more that I to its exempt functi nt income and unrel fter June 30, 1975. Se	ions—sub lated bus lee <b>sectio</b> r	oject to d iness ta: n <b>509(a)</b> (	certain ex xable inc <b>2).</b> (Comp	ceptions come (les olete Part	, and (2) s sectior III.)	no more 1 511 ta:	than	33⅓%	of its
10	☐ An organizatio	n organized and	operated exclusively	to test fo	r public s	safety. Se	e <b>sectio</b> r	า 509(a)( <i>4</i>	<b>i</b> ).			
11 e	purposes of of 509(a)(3). Che a  Type I  By checking the other than four or section 509  If the organization, of Since August following pers  (i) A person (ii) below, (iii) A 35% continued in the continued in t	the or more publick the box that of the box, I certify indation manage (a)(2). The certify indation received a check this box. The cons?  Who directly or inthe governing because of a persentrolled entity of	d operated exclusive licity supported organizes the type of state of the type of state of the type of state of the type of state of the type of state of the type of state of the type of the supported of the sup	nizations of supporting is not core or more on from to the core of	described g organizationally interpreted do publicly the IRS for contract or toget ion?	d in sect tration and grated lirectly or supported that it is contribution ther with	ion 509(a) d complet d T indirectly ed organi a Type  in from an	i(1) or sete lines 1: Type III-N by one cations d l, Type I: Thy of the	ction 509  1e throughon-funct for more rescribed  1, or Typ	9(a)(2). gh 11h ionally disqua in sec se III s	See se	ted ersons 9(a)(1)
	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the o	rganization sted in your	(v) Did y the organ col. (i)	ou notify nization in of your port?	(vf) l: organizat (i) organiz U.S	ion in col. zed in the	(vii) Am	ount of m support	onetary
			, , , , , , , , , , , , , , , , , , ,	Yes	No	Yes	No	Yes	No	]		
(A)												
(B)							_				***	···
(C)												
(D)						-		<u> </u>				
(E)				-								
\ <b>-</b> /	·				11 11 11 11 11	20.10	C. L. C. 28-38-38		## Charactractractractractractractractractrac	ļ		
Tota	ıl					i de	100					

	(Complete only if you checked to Part III. If the organization fails to	ne box on line o qualify unde	5, 7, or 8 of the tests lis	Part I or if the ted below, pla	organization ease comple	n failed to qua te Part III.)	lify under
Section	on A. Public Support					·	
Calen	dar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	\$2,745,03 <b>6</b>	\$3,177,867	\$5,484,002	<b>\$4,</b> 619,285	\$12,439,970	\$28,466,160
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf				<u>-</u>		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	\$2,745,036	\$3,177,867	\$5,484,002	\$4,619,285	\$12,439,970	\$28,466,160
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						\$13,914,383
6	Public support. Subtract line 5 from line 4.			<b>阿里斯斯</b>			\$14 <u>,551,777</u>
	on B. Total Support	<del>,</del>		,		<del></del>	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	\$2,745,036	\$3,177,867	\$5,484,002	\$4,619,285	\$12,439,970	\$28,466,160
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	\$3,694	\$6,732	\$27,985	<b>\$</b> 27,918	\$22,555	\$88,884
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc.	c. (see instructi	ons)			12	\$28,555,044 \$4,603,932
13	First five years. If the Form 990 is for to organization, check this box and stop he	ere <u></u>	. <u> </u>	nd, third, fourth	, or fifth tax ye	ear as a section	n 501(c)(3) ▶ □
Secti	on C. Computation of Public Suppo					1 - 1	54.0.0/
14 15 16a	Public support percentage for 2013 (line Public support percentage from 2012 Sc 331/3% support test—2013. If the organ box and stop here. The organization qui	chedule A, Part dization did not alifies as a pub	II, line 14 check the box licly supported	on line 13, and l organization	d line 14 is 33¹		. ▶ ⊻
b	331/3% support test—2012. If the organ check this box and stop here. The organ	nization qualifie	es as a publicly	supported org	anization .		. ▶ 🗆
17a	10%-facts-and-circumstances test—2 10% or more, and if the organization me Part IV how the organization meets the 'organization'.	eets the "facts- 'facts-and-circe 	and-circumsta umstances" te	ances" test, che st. The organiza	eck this box ar ation qualifies	nd <b>stop here.</b> E as a publicly si	explain in upported
b	10%-facts-and-circumstances test—2 15 is 10% or more, and if the organization of Explain in Part IV how the organization of supported organization	ation meets the meets the "fact	e "facts-and-c s-and-circums	ircumstances" stances" test. T	test, check the he organization	nis box and <b>st</b> on qualifies as a	op nere. a publicly
18	Private foundation. If the organization of	did not check a	box on line 13	3, 16a, 16b, 17a	a, or 17b, chec	k this box and	see

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section	on A. Public Support	_					
Calen	dar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose		ļ <u></u>				
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the	<del></del>					
	organization's benefit and either paid						
	to or expended on its behalf		l				
5	The value of services or facilities				Í		
	furnished by a governmental unit to the						1
	organization without charge		_			. <u>.</u>	
6	Total, Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified			ţ			
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year	Ĺ	<u></u>		<u></u>		
C	Add lines 7a and 7b						
8	Public support (Subtract line 7c from			100		Alexander in the state of	
	line 6.)	4. 美国	ម <b>នេះ</b> ប្រ	"你你们"。		1.00	<u> </u>
	on B. Total Support		<del>,</del> .	<u>,</u>		r	1
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012_	(e) 2013	(f) Total
	Amounts from line 6	1					
9	Amounts from the o			<del>                                     </del>	<del> </del>	·	
9 10a	Gross income from interest, dividends,						
-	Gross income from interest, dividends, payments received on securities loans, rents,						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .  Unrelated business taxable income (less section 511 taxes) from businesses						
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b						
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether						
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or						
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b						
10a b c 11 12	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)		who first execut	d third fourt	h or fifth tay w	ear as a sec	tion 501 (c)(3)
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	he organizatio	on's first, secon	nd, third, fourt	h, or fifth tax y	ear as a sec	etion 501(c)(3)
10a b c 11 12 13	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	ere	<u> </u>	nd, third, fourt	h, or fifth tax y	ear as a sec	etion 501(c)(3)
10a b c 11 12 13 14 Secti	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	ere ert Percenta	ge	· · · · · ·			<u> </u>
10a b c 11 12 13 14 Secti	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	ere ert Percenta 8, column (f) d	ge divided by line	13, column (f))		15	▶ □
10a b c 11 12 13 14 Secti 15 16	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	ere ert Percenta 8, column (f) o hedule A, Par	ge divided by line t III, line 15	13, column (f))			<u> </u>
10a b c 11 12 13 14 Secti 15 16 Secti	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  Total support. (Add lines 9, 10c, 11, and 12.)	ert Percenta 8, column (f) o chedule A, Par ncome Perce	ge divided by line t III, line 15 entage	13, column (f))		15 16	% %
10a b c 11 12 13 14 Secti 15 16 Secti 17	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  Total support. (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is for to organization, check this box and stop he on C. Computation of Public Support Public support percentage for 2013 (line Public support percentage from 2012 Scon D. Computation of Investment Investment Income percentage for 2013	ere  ort Percentag  8, column (f) o  chedule A, Par  ncome Perce (line 10c, colu	ge divided by line t III, line 15 entage imn (f) divided b	13, column (f))		15 16	% %
10a b c 11 12 13 14 Secti 15 16 Secti 17 18	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b	rt Percenta 8, column (f) o hedule A, Par ncome Perce (line 10c, colu 2 Schedule A	ge divided by line t III, line 15 entage Imn (f) divided b Part III, line 17	13, column (f))	umn (f))	15 16	% % %
10a b c 11 12 13 14 Secti 15 16 Secti 17	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  Total support. (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is for to organization, check this box and stop he on C. Computation of Public Support Public support percentage from 2012 Scon D. Computation of Investment Investment Income percentage from 2013 (line Investment income percentage from 2013 Investment income percentage from 2013 (line organization) as upport tests—2013. If the organization of Investment Income percentage from 2013	ere  ort Percenta; 8, column (f) o chedule A, Par ncome Perce (line 10c, colu 2 Schedule A, nization did no	ge divided by line t III, line 15 entage mn (f) divided b , Part III, line 17 of check the bo	noy line 13, column (f))	umn (f))	15 16 17 18 more than 33	% % % % % % and line
10a b c 11 12 13 14 Secti 15 16 Secti 17 18 19a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  Total support. (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is for torganization, check this box and stop he on C. Computation of Public Support Public support percentage for 2013 (line Public support percentage from 2012 Scon D. Computation of Investment Ir Investment income percentage from 2013 (line support tests—2013. If the organ 17 is not more than 33½%, check this box and stop to 131 is not more than 33½%, check this box and support tests—2013. If the organ 17 is not more than 33½%, check this box and support tests—2013. If the organ 17 is not more than 33½%, check this box and support tests—2013. If the organ 17 is not more than 33½%, check this box and support tests—2013. If the organ 17 is not more than 33½%, check this box and support tests—2013.	ere  ort Percenta; 8, column (f) of the dule A, Paracome Perce (line 10c, colu 2 Schedule A, nization did not and stop here	ge divided by line t III, line 15 entage mn (f) divided b , Part III, line 17 ot check the bo e. The organizat	oy line 13, column (f))  oy line 13, column (f)	umn (f)) and line 15 is r	15 16 17 18 more than 33 ported organization	% % % % % 1/3%, and line zation . ▶ □
10a b c 11 12 13 14 Secti 15 16 Secti 17 18	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  Total support. (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is for to organization, check this box and stop he on C. Computation of Public Support Public support percentage from 2012 Scon D. Computation of Investment Investment Income percentage from 2013 (line Investment income percentage from 2013 Investment income percentage from 2013 (line organization) as upport tests—2013. If the organization of Investment Income percentage from 2013	ere  ort Percentag  8, column (f) of chedule A, Par ncome Perce (line 10c, colu  2 Schedule A, nization did not ization did not	ge divided by line t III, line 15 entage mn (f) divided b , Part III, line 17 ot check the bo e. The organizat check a box on	oy line 13, column (f))  oy line 13, column (f)  ix on line 14, a column (f)	umn (f)) and line 15 is reapublicly supp	15 16 17 18 more than 33 ported organiz 6 is more than	% % % % % 1/3%, and line zation . ► □

Schedule A (F	orm 990 or 990-EZ) 2013 Page <b>4</b>
Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
***************************************	
***************************************	

#### **SCHEDULE D** (Form 990)

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

2013 Open to Public Inspection

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Grameen America, Inc. 20-8497991 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year . . . . . 1 Aggregate contributions to (during year) . 2 3 Aggregate grants from (during year) . . Aggregate value at end of year . . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . . ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b c Number of conservation easements on a certified historic structure included in (a) . . . . Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: 

Part	III Organizations Maint								
3	Using the organization's acquicollection items (check all that		ssion, and othe	er recon	ds, chec	k any of th	e follow	ing that are a s	ignificant use of its
а	☐ Public exhibition			<b>d</b> [	] Loan	or exchang	je progr	ams	
þ	☐ Scholarly research			<b>e</b> [	_ Other				
C	Preservation for future gen	erations			<b>.</b>				
4	Provide a description of the o XIII.								
5	During the year, did the organ assets to be sold to raise fund	s rather than	to be maintain						
Part							_		
	Complete if the organ	nization ansv	wered "Yes" 1	to Forn	1 990, P	art IV, line	9, or r	eported an am	ount on Form
12	990, Part X, line 21.  Is the organization an agent,	trustee cust	todian or other	interm	ediary fo	or contribut	ions or	other assets no	
IG	included on Form 990, Part X?								∵ ☐ Yes ☐ No
b	If "Yes," explain the arrangement								<b>5</b> ,
_					,			A	mount
c	Beginning balance						1c		
d	Additions during the year .						1d		
е	Distributions during the year						1e		
f	Ending balance						1 <u>f</u>		
2a	Did the organization include a								
	If "Yes," explain the arrangement	ent in Part XI	II. Check here i	f the ex	planation	n has been	provide	d in Part XIII .	<u></u>
Par	t V Endowment Funds. Complete if the organ	sization one	warad "Vaa" i	o Earn	. 000 D	ort IV line	.10		
	Complete if the organ		Current year	(b) Pric		(c) Two year		(d) Three years back	(e) Four years back
1a	Beginning of year balance .	<u> </u>	ound, it you	(-),,,,,,	,	(4)	-	,.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
b	Contributions								_
c	Net investment earnings, gain- losses	s, and		-					
d	Grants or scholarships				•				
e	Other expenditures for facilities		-						<u> </u>
	programs								
f	Administrative expenses								
g	End of year balance					<u> </u>			<u> </u>
2	Provide the estimated percent	age of the cu	ırrent year end	balance	e (line 1g	, column (a	i)) held a	is:	
a	Board designated or quasi-en			%					
b	Permanent endowment								
C	Temporarily restricted endowr The percentages in lines 2a, 2	nent ►	70 ould ogual 100	0.4					
За	Are there endowment funds n				ration tha	at are held	and adr	ministered for th	e
- Ou	organization by:	(0.1 II) (IIO poc	,0000,011 01 410	0.50			<del></del>		Yes No
	(i) unrelated organizations .								3a(i)
	(ii) related organizations								3a(ii)
b	If "Yes" to 3a(ii), are the related								3b
4	Describe in Part XIII the intend			's endo	wment fu	unds.			
Part				_					- · · · · · · · · · · · · · · · · · · ·
	Complete if the organ		T	. 1					
	Description of property	<i>y</i>	(a) Cost or other			or other basis ther)	de	Accumulated preciation	(d) Book value
1a	Land						4		
þ	Buildings								<del>-</del> .
C.	Leasehold improvements .			-		****		45- 55-	+200 0=0
d	Equipment					\$175,873		\$55,223	\$120,650
Total	Other		egual Form 990	). Part X	Column	(B): line 10	)(c).)		\$120,650
	The most a unough to local	and the state of	- quan 1 - 07/11/ 000	7	, 00/01/11/	. 1-/1	3-7-7		7.24,000

Part VII	Investments—Other Securities.				· · · · · · · · · · · · · · · ·
	Complete if the organization answ	ered "Yes" to For			
	(a) Description of security or category (including name of security)		(b) Book value		thod of valuation: f-of-year market value
(1) Financial	I derivatives				
(2) Closely-I	held equity interests				
(3) Other					
(A)					<u>-</u>
(B)					
(C)					
(D)					
(E)			,		
(F)					· · · · · · · · · · · · · · · · · · ·
(G)					
(H)				TOTAL CALL THE DEPOSIT OF LIBERT PROPERTY OF LANGE CO.	
	(b) must equal Form 990, Part X, col. (B) line 12.)				per apart and
Part VIII	Investments-Program Related				000 0 434 0 40
	Complete if the organization answ	rered "Yes" to Form			
	(a) Description of investment		(b) Book value		thod of valuation: I-of-year market value
	n receiveable balance representing progra	m loans to people	\$19,819,187	Cost	
	poverty				
(3)				<u> </u>	<del></del>
_(4)			<del></del>	· · · · · · · · · · · · · · · · · · ·	
(5)					
(6)					
(7)					
(8)					
(9)	(b) must equal Form 990, Part X, col. (B) line 13.)		e40 040 407	76.1	- 化碱物酸
Part IX	Other Assets.		\$19,019,101	( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (	Food schulm
FaitiA	Complete if the organization answ	ered "Yes" to For	m 990 Part IV line	a 11d. See Form	990. Part X. line 15.
	· · · · · · · · · · · · · · · · · · ·	Description	11 000, 1 011 11, 111	. ,	(b) Book value
(1)	, ·				
(2)					
(3)					
(4)					
(5)					
(6)				<u> </u>	
(7)					
(8)					
(9)					
Total. (Colu	ımn (b) must equal Form 990, Part X, co	i. (B) line 15.)		<u> ▶</u>	
Part X	Other Liabilities.				
	Complete if the organization answ	ered "Yes" to For	m 990, Part IV, line	e 11e or 11f. See	e Form 990, Part X,
	line 25.				
1,	(a) Description of liability	(b) Book value			
(1) Federal i	ncome taxes				
(2)		-			
(3)				New York	
(4)	<del></del>			MALE TO SERVICE	AND THE PARTY OF T
(5)				9 (in)	
(6)					
(7)				11 11 11 11 11 11 11 11 11 11 11 11 11	
(8)			# 12 July 10-11-		
	(b) must equal Form 990, Part X, col. (B) line 25.) ▶				
· Grain (CONGINI)	ion musicaura i unin 330. Fan A. GUI. (DI IIIC 23.) 🚩 🚶		DASSESSE - 1994年11 「「ANDERS TERROR	OR CHANGE THE PROPERTY OF THE	arrango and arrango and a responsible to the control of the contro

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part	Reconciliation of Revenue per Audited Financial States Complete if the organization answered "Yes" to Form 990,		<del></del>	
1	Total revenue, gains, and other support per audited financial statements			<b>\$</b> 15,929,673
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			4.0/020/010
_ a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities		\$1,276,849	
c	Recoveries of prior year grants	<b>+</b>	Klici,	
ď	Other (Describe in Part XIII.)			
ē	Add lines 2a through 2d		2e	\$1,276,849
3	Subtract line 2e from line 1		F _ J	\$14,652,824
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		推了	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)			
C	Add lines <b>4a</b> and <b>4b</b>		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, lin			\$14,652,824
Part				
	Complete if the organization answered "Yes" to Form 990,			
1	Total expenses and losses per audited financial statements			\$9,055,414
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		71. A	
a	Donated services and use of facilities	2a	\$1,276,849	
b	Prior year adjustments			
c	Other losses			
d	Other (Describe in Part XIII.)			
e	Add lines 2a through 2d		2e	\$1,276,849
3	Subtract line 2e from line 1		3	\$7,778,565
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a	1,20,71	
b	Other (Describe in Part XIII.)	4b	i w	
	,		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, I			\$7,778,565
2; Par	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a at XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this pa	rt to provide	any additional information.	
			•••••••••••••••••••••••••••••••••••••••	••••

Schedule D (Fort	m 990) 2013	Page 5
Part XIII	Supplemental Information (continued)	
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#### **SCHEDULE J** (Form 990)

OMB No. 1545-0047

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Internal Revenue Service

Open to Public Inspection

Name of the organization Grameen America, Inc.

Employer identification number

20-8497991

Part	Questions Regarding Compensation				
			W0/10 00 0040 5	Yes	No
1a	Check the appropriate box(es) if the organization provided any c 990, Part VII, Section A, line 1a. Complete Part III to provide any re				
	☐ First-class or charter travel ☐ Housing	allowance or residence for personal use	15.		į.
	☐ Travel for companions ☐ Paymen	ts for business use of personal residence	NY.		
	☐ Tax indemnification and gross-up payments ☐ Health of	r social club dues or initiation fees		14.	P)
		I services (e.g., maid, chauffeur, chef)			
b	or reimbursement or provision of all of the expenses des		3 .		10
	explain		1b		
2	Did the organization require substantiation prior to reimbudirectors, trustees, and officers, including the CEO/Executive	rsing or allowing expenses incurred by all		-ti origina d	pr 4 ** 10 gggg
	1a?		2	i i i	1, 1
3	Indicate which, if any, of the following the filing organization us organization's CEO/Executive Director. Check all that apply. Do related organization to establish compensation of the CEO/Exe	not check any boxes for methods used by a			
		employment contract			1
		nsation survey or study	<b>****</b>	*******	
		al by the board or compensation committee		į.	
4	During the year, did any person listed in Form 990, Part VII, Secondarization or a related organization:	ction A, line 1a, with respect to the filing		,	
а	Receive a severance payment or change-of-control payment?		4a		1
þ	,		4b		<b>✓</b>
¢		ensation arrangement?	4c	10,000,000	✓_
	If "Yes" to any of lines 4a-c, list the persons and provide the ap	oplicable amounts for each item in Part III.			
5	Only section 501(c)(3) and 501(c)(4) organizations must come For persons listed in Form 990, Part VII, Section A, line 1a, did compensation contingent on the revenues of:				
а	<del></del>		5a	88.00 (11).00	1
b			5b		7
U	If "Yes" to line 5a or 5b, describe in Part III.				
	in tes to line sa of sp, describe in rart in.	<u> </u>		į.	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did compensation contingent on the net earnings of:	• • • • • • • • • • • • • • • • • • • •	1) (4)	3.0	
_			6a	i Minor I	<b>√</b>
a b			6b		1
U	If "Yes" to line 6a or 6b, describe in Part III.			9	18
7	For persons listed in Form 990, Part VII, Section A, line 1a payments not described in lines 5 and 6? If "Yes," describe in lines 5.		7 T		
8	Were any amounts reported in Form 990, Part VII, paid or accreto the initial contract exception described in Regulations	ued pursuant to a contract that was subject			
	in Part III	* * *	8		✓
9	If "Yes" to line 8, did the organization also follow the reb	uttable presumption procedure described in	l		

Regulations section 53.4958-6(c)?

9

Schedule J (Form 990) 2013

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (ii) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(ii)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VIII, Section A, tine 1a, applicable column (U) and (E) amounts for that individual.	or eac	h listed individual mu	st equal the total amo	ount of Form 990, Pa	rt VIII, Section A, line	a, applicable columi	n (U) and (E) amounts	tor that individual.
		(B) Breakdown or	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(C) Composition
(A) Name and Title		(f) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(a)-(j)(a)	reported as deferred in prior Form 990
Stenhen & Vocei	(2)	\$299,483				\$1,252	\$300,735	
1 Chief Executive Officer & Secretary								
	ε				1			
2	<b>E</b>							
	(3)					*		
6	E							
	(0)							
4	€							
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	(1)							
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	(8)							
10	Ξ							
	€							
11	8							
	8			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				***************************************
12	E							
	(1)				1			
13	E							
	8							***************************************
14	3							
	€		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
15	Ξ							
	8		1				***************************************	
16	Ξ							

Schedule J (Form 990) 2013

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2013

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990 or 990-EZ.
➤ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization	Employer identification number
Grameen America, Inc	20-8497991
	<del></del>
Statement 1: Part III: Statement of Program Service Accomplishments, Line 4a	
Succession 11 Just III. Statement of Frequent Service Recomplianments, Line 76	
Since inception, the primary exempt purpose of Grameen America, Inc. has been to make small loans	("microloans") to individuals living
below the federal poverty line, at reasonable interest rates to stimulate entrepreneurship and to develo	p financial, educational and credit
establishment services for the poor. The Company verifies each individual's income and assets before	the loan is made to ensure that the
establishment services for the poor. The company volumes each marvadar s mooning the assets before	
loans are being made to the truly poor. Loans are made solely for the purpose of starting or expanding	a business which produces income
for the individual. Individuals in the loan program participate in groups of five borrowers, who meet we	ekly with each other and Grameen
America's Center Managers to make repayments, discuss any problems and concerns with their busin	ess or loan repayment obligations
obligations and to receive financial education. The Company facilitates a savings program for the indi-	vidual borrowers with reputable
	ale bereinen at an annual aimala
financial institutions, at no cost to the individuals. In 2013, the Company made 6 and 12 month loans to	o the porrowers at an annual simple
interest rate of 15% on a declining basis i.e. a one year loan of \$1,500 repaid on a weekly basis cost th	e borrower approximately \$112 for
the year, a rate comparable to or less than the rates offered by similar microfinance organizations in the	ne U.S. This interest rate is far below the
interest rates qualishly to such horsewore as loans from other community landers even if such loans.	woro available
interest rates available to such borrowers on loans from other community lenders, even if such loans	arcio dannasio.
In 2013, Grameen America, Inc. achieved the following results form its loan program:	
1 ) Borrowers served in 2013: 20,978	
2) Loan amounts disbursed in 2013: \$62,579,000	
AND 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
3) Loan amounts repaid in 2013: \$53,678,000	***************************************
4) Program Interest earned in 2013: \$2,174,000	
•••••••••••••••••••••••••••••••••••••••	
5) Savings of borrowers in 2013: \$1,709,000	~
	mu
Form 990, Part VI, Question 2:	
Professor Muhammad Yunus, Professor H.I. Latifee and Vidar Jorgensen have business relationships	

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization	Employer identification number
Grameen America, Inc.	20-84979 <u>91</u>
Form 990, Part VI, Question 11(b):	
The form 990 and all related schedules were prepared in-house and reviewed by Senior Management and	the Board of Directors immediately
prior to filing.	
Form 990, Part VI, Question 12(c):	***************************************
The Board of Directors reviews the conflict policy and compliance with the policy at their regularly sched	uled meetings
Form 990, Part VI, Question 15(a) and 15(b):	
The Board of Directors reviewed comparable compensation data for similar not-for-profit organizations to	o determine the salaries of the CEO,
top management, officers and key employees.	
Form 990, Part VI, Question 19:	
All governing documents, conflict of interest policies and financial statements are maintained at the Com	pany headquarters and are available
to the public or interested parties upon request. Limited financial data and company financial statements	are also available on the
organization's website	
Form 990, Part XI, Question 9:	
Change in Temporarily Restricted Assets during 2013: \$685,635	·
***************************************	
	······································

# SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Grameen America, Inc.

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Related Organizations and Unrelated Partnerships

Open to Public 2013

OMB No. 1545-0047

Inspection Employer Identification number

20-8497991

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Grameen America, LLC EIN: 26-2804564	Microfinance Lending	MA	0\$	0\$	\$0 Grameen America
(2) Grameen America Nebraska, LLC EIN: 45-2850666	Microfinance Lending	DE	0\$	0\$	\$0 Grameen America
(3) Grameen America Indiana, LLC EIN: 45-2832007	Microfinance Lending	30	0\$	0\$	\$0 Grameen America
(4) Grameen America California, LLC EIN: 45-2850756	Microfinance Lending	범	0\$	0\$	\$0 Grameen America
(5) Grameen America North Carolina, LLC EIN: 45-2850786	Microfinance Lending	DE	0\$	0\$	\$0 Grameen America
(6) Grameen America lowa, LLC EIN: 61-1671405	Microfinance Lending	DE	0\$	0\$	\$0 Grameen America
Part II identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	izations Complete if the organization during the tax year.	answered "Yes" or	n Form 990, Par	t IV, line 34 bec	ause it had
	(b) (c) Primary activity Legal domicile (state or foreign country)	te Exempt Code section	(if section 501(c)(3))	s Direct controlling entity	Section 512 controll entity?
(1)					Se
(2)					
80					
(4)					
(9)					
(9)					
ω					

Schedule R (Form 990) 2013

Cat. No. 50135Y

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

	inizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.
Form 990) 2013	Transactions With Related Organizations Co
Schedule R (F	Part V

		ļ		┡
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		;	!	Tes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	or more related organ	izations listed in Part	.AI–II.S	
<ul> <li>a Receipt of (ii) interest (iii) annuities (iiii) royalties or (iv) rent from a controlled entity</li> </ul>	•			7
h Off grant or canital contribution to related organization(s)			,	16
c Gift, grant, or capital contribution from related organization(s)				10 /
A Loane or Joan all serantage to or for related organization(s)				10
				.,
e Loans or loan guarantees by related organization(s)				1e
				•
f Dividends from related organization(s)				> =
a Sale of assets to related organization(s)	•	•		1g -
				1 4
h Purchase of assets from related organization(s)				<b>-</b>
i Exchange of assets with related organization(s)	•			<u> </u>
				7
Lease of racilities, equipment, or other assets to related organization(s)				
k Lease of facilities equipment or other assets from related organization(s)	•	•		<del> </del>
				7
Performance of services of membership of formalship solicitations for related organization(s)				
<ul> <li>m Performance of services or membership or fundraising solicitations by related organization(s)</li> </ul>				- m
n Sharing of facilities equipment mailing lists or other assets with related organization(s)	•	•		tn /
כוומוווט כו ומכוווניים, כקבולוויכווי, יוזמווויט ווכנט, כו כנווכן מכ				
o Sharing of paid employees with related organization(s)	•			
p nellibriliselle pard to telated organization by for expenses				. \  -  -
<b>q</b> Reimbursement paid by related organization(s) for expenses				
				十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二
				-
Coner transfer of cash of property to refered organization(15)				t
s Other transfer of cash or property from related organization(s)				> SL
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	complete this line, inclu	uding covered relation	nships and transactic	on thresholds.
	1	3	5	
(a)  Name of the state of the s	(b) Transaction	(c) Amoint involved	(a) Method of determining amount involved	a amount involved
אפורוס כן יפונים כן ניפונים בי	type (a-s)			
(1)				
(2)				
£				
[4]				
1				
6				
(9)				
			Schedule F	Schedule R (Form 990) 2013

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or arrest revenue) that was not a related puranization. See instructions recarding exclusion for certain investment partnerships.

Name, address, and Ein of enity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under	Are all partners section 501(c)(3) organizations7	ners Share of total income )	Share of end-of-year assets	Disproportionate allocations?	nate Code V—UBI s? amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	or Percentage ng ownership
			sections 512-514)	Yes No	٥		Yes No	0	Yes No	<u>o</u>
(1)										
(2)										
(6)										
(4)										
(9)										
(9)								-		
(J)					_					
(8)										
(6)										
(10)										
(11)										
(12)					-					
(13)										
(14)										
(15)										
(16)										

Part VII	Provide additional information for responses to questions on Schedule R (see instructions).
Continuatio	n of Part 1 (7)
(a) Gramee	n America Puerto Rico, LLC
EIN: No	ne
(b) Primary	Activity: Microfinance Lending
(c) Legal Do	omicile: DE
(d) Total Inc	come: \$0
(e) End-of	year Assets: \$0
(f) Direct Co	ontrolling Entity: Grameen America, Inc
(8) (a) Grar	neen Puerto Rico LLC
EIN: 66-	0804803
(b) Primary	Activity: Microfinance Lending
(c) Legal D	omicile; Puerto Rico
(d) Total in	come: \$0
(e) End-of-	-year Assets: \$0
(f) Direct C	ontrolling Entity: Grameen America, Inc
***************************************	